



REVIEWED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 2026

THE FOSCHINI GROUP LIMITED
for the year ended 31 March



Salient features

Group revenue up
+7,2%

Group sales grew by
+7,1%
Excluding White Stuff,
Group sales grew 2,8%^

Group online sales grew by
+31,7%
in FY2026 and now contribute 14,8%
to total retail sales

Market share in South Africa in
FY2026, as measured by the Retail
Liaison Committee ("RLC"), increased
by 50 basis points ("bps") in
womenswear, and increased by
40 bps in the homeware and
furniture segment

Group gross profit was up
+4,5%
on the prior year with gross margin
decreasing by 120 bps for the year

Group operating profit before brand
impairments and acquisition costs
declined by
-22,1%

Headline earnings per share
("HEPS") down
-33,5%
to 675,4 cents (FY2025: 1 015,6 cents)

Basic earnings per share ("EPS")
which takes into account the
brand impairments and acquisition costs
declined by
-58,1%
to 411,2 cents (FY2025: 980,6 cents)

Final dividend declared of
140,0 cents per share
(March 2025: 230,0 cents per share),
down 39,1%

These results were prepared by the TFG finance department acting under supervision of Ralph Buddle CA(SA), Chief Financial Officer (CFO) of The Foschini Group Limited.

[^] Non-IFRS measures are in respect of Group and TFG London sales excluding White Stuff and EBIT before impairments and acquisition costs for TFG London and TFG Australia. Refer to note 20.

Commentary

GROUP FINANCIAL PERFORMANCE

Group performance was adversely affected by a weaker second half, as trading conditions deteriorated across all operating regions. The impact of softer peak season demand and lower gross margins resulted in negative operating leverage.

The Group recognised non-cash impairment charges against the Phase Eight brand in the UK and the Tarocash and yd. brands in Australia reflecting the revised long-term cash flow expectations for these businesses.

Sales growth in each business segment was as follows:

Business segment	H1' 2026	H2' 2026	FY2026	FY2026
	vs H1' 2025	vs H2' 2025	vs FY2025	contribution to Group sales in ZAR
TFG Africa (ZAR)	5,3%	4,7%	5,0%	68,3%
TFG London (GBP)	69,0%	4,7%	29,4%	18,2%
TFG Australia (AUD)	(0,5%)	(2,4%)	(1,5%)	13,5%
Group (ZAR)	12,7%	2,7%	7,1%	

233 stores were opened during the year and 242 stores were closed. The Group now trades out of 4 914 stores across 18 countries.

Stores	TFG Africa	TFG London	TFG Australia	Group
Opening balance at 1 April 2025	3 614	699	610	4 923
New stores	141	48	44	233
Closed stores	(91)	(98)	(53)	(242)
Closing balance at 31 March 2026	3 664	649	601	4 914

SEGMENTAL PERFORMANCE UPDATE

TFG AFRICA

Market share, as measured by the RLC, increased by 40 bps in the homeware and furniture segment. Market share in womenswear increased by 50 bps and declined by 110 bps in menswear.

Like-for-like sales for TFG Africa grew by 3,5% in FY2026.

Sales growth (in ZAR) per merchandise category was as follows:

Merchandise category	H1' 2026	H2' 2026	FY2026	FY2026
	vs H1' 2025	vs H2' 2025	vs FY2025	contribution to TFG Africa
Clothing	4,2%	3,7%	3,9%	71,4%
Homeware and furniture	9,3%	8,2%	8,7%	14,7%
Beauty	23,6%	20,0%	21,5%	3,4%
Jewellery	0,9%	6,2%	3,9%	3,7%
Cellular	3,8%	0,5%	2,0%	6,8%
Total TFG Africa	5,3%	4,7%	5,0%	

Online sales grew by 49,2% in FY2026, driven by continued strong performance of the Bash platform. Online contributed 8,2% to total sales, reaching a 10% contribution in the fourth quarter with scale benefits continuing to improve profitability.

Credit sales grew by 4,6% in FY2026, contributing 25,8% to total TFG Africa sales as the Group took a prudent approach to credit granting. The debtors book grew by 5,5% to R9,4 billion (FY2025: R8,9 billion).

Gross margin contracted by 100 bps to 41,6% (FY2025: 42,6%).

Whilst costs were well maintained, negative operating leverage led to a 14,7% decline in segmental EBIT.

TFG LONDON

Sales increased by 29,4% in GBP in FY2026. Sales for the year, excluding White Stuff remained flat[^] (in GBP), as the UK continued to experience difficult trading conditions. White Stuff continues to perform well, with pro forma sales growth of 4,3%[^] for FY2026 (in GBP).

Performance in the legacy portfolio was impacted by weakness in occasion wear categories, softer department store trading and disruption arising from a significant cyber incident affecting a key online concession partner.

Management remained focused on the protection of operating profit margin through cost containment and reduction initiatives, however negative operating leverage resulted in a 65,4%[^] decline in segmental EBIT before the impairment of Phase Eight and the acquisition costs in the prior year.

TFG AUSTRALIA

In Australia, sales declined 1,5% for FY2026 (in AUD), with a decline of 3,4% (in AUD) on a like-for-like basis. Trading conditions in the Australian apparel retail market remained challenging throughout the period due to subdued consumer confidence impacting demand across the sector leading to an increase in promotional activity.

As a result of expenses growing ahead of sales, driven by costs from new stores and continued inflationary pressure on expenses, segmental EBIT declined by 27,2%[^] before the impairment of the Tarocash and yd. brands.

OUTLOOK

The South African macroeconomic environment remains challenging, with subdued economic growth and pressure on consumer disposable income continuing to constrain demand.

The UK continues to experience a challenging retail environment, with discretionary consumer demand constrained by elevated living costs and subdued consumer confidence. Profitability will remain dependent on disciplined gross margin and cost management.

In Australia, inflationary pressures and the recent interest rate increase are expected to weigh on consumer confidence and discretionary spending, which may temper any near-term recovery in retail demand.

Management continues to review operating costs, capital expenditure plans and store portfolio economics to ensure the business remains appropriately positioned for a possibly prolonged period of constrained consumer demand and changing behaviour.

Sales in TFG Africa grew by 2,2% for the 9 weeks ended 30 May 2026, supported by improved product availability, disciplined inventory management and continued momentum across key growth categories. Trading conditions remained mixed during the period, with consumer spending constrained by ongoing cost-of-living pressures and elevated levels of indebtedness, particularly within the middle-to lower-income customer segments.

In the UK, sales volumes remain resilient despite continued weak consumer confidence. Sales in TFG London grew 1,7% (in GBP) for the 9 weeks ended 30 May 2026.

In Australia sales for the 9 weeks ended 30 May 2026 contracted 2,3% (in AUD), as trading conditions remained challenging amid persistent cost of living pressures.

Gross margins in all 3 territories have started the year approximately 100 basis points higher.

Any forecast financial information contained herein has not been reviewed or reported on by the Group's external auditors.

[^] Non-IFRS measures are in respect of Group and TFG London sales excluding White Stuff and EBIT before impairments and acquisition costs for TFG London and TFG Australia. Refer to note 20.

FINAL ORDINARY CASH DIVIDEND DECLARATION

Notice is hereby given that the directors have declared a final gross cash dividend of 140,0 cents (112,0 cents net of dividend withholding tax) per ordinary share for the period ended 31 March 2026.

The dividend has been declared from income reserves.

A dividend withholding tax of 20% will be applicable to all shareholders who are not exempt. The issued share capital at the declaration date is 331 027 300 ordinary shares.

The salient dates for the dividend will be as follows:

Publication of declaration data	Friday, 5 June 2026
Last day of trade to receive a dividend	Tuesday, 14 July 2026
Shares commence trading "ex" dividend	Wednesday, 15 July 2026
Record date	Friday, 17 July 2026
Payment date	Monday, 20 July 2026

Share certificates may not be dematerialised or rematerialised between Wednesday, 15 July 2026 and Friday, 17 July 2026, both days inclusive.

PREFERENCE CASH DIVIDEND DECLARATION

Notice is hereby given that the directors have declared a gross preference dividend (no. 179) of 3,25% or 6,5 cents per share (5,20 cents net of dividend withholding tax) per preference share for the period ending 30 September 2026.

The dividend has been declared from income reserves.

A dividend withholding tax of 20% will be applicable to all shareholders who are not exempt. The issued share capital at the declaration date is 200 000 preference shares.

The salient dates for the dividend will be as follows:

Publication of declaration data	Friday, 5 June 2026
Last day of trade to receive a dividend	Tuesday, 8 September 2026
Shares commence trading "ex" dividend	Wednesday, 9 September 2026
Record date	Friday, 11 September 2026
Payment date	Monday, 14 September 2026

Share certificates may not be dematerialised or rematerialised between Wednesday, 9 September 2026 and Friday, 11 September 2026, both days inclusive.

RESULTS PRESENTATION WEBCAST

A live webcast of the results presentation will be broadcast at 11:00 am (SAST) on Friday, 5 June 2026. A registration link for the webcast will be available on the Company's website at www.fglimited.co.za. The slides for the annual results presentation will be made available on the Company's website prior to the commencement of the webcast. A delayed version of the webcast will be available later on the same day.

Signed on behalf of the Board.

M Lewis
Chairman

A E Thunström
Chief Executive Officer

Cape Town
4 June 2026

Date of release on SENS: 5 June 2026

Condensed consolidated statement of financial position

As at 31 March

	Notes	2026 Reviewed Rm	2025 Audited Rm
Assets			
Non-current assets			
Property, plant and equipment	3	6 824	6 524
Goodwill and intangible assets	3	9 895	10 940
Right-of-use assets		12 136	11 747
Investments		401	368
Insurance contract assets		440	301
Deferred taxation assets		1 470	1 468
		31 166	31 348
Current assets			
Inventory	4	14 529	14 293
Trade receivables – retail		9 424	8 936
Other receivables and prepayments		1 445	1 437
Concession receivables		437	419
Taxation receivables		87	3
Cash and cash equivalents		3 117	3 228
		29 039	28 316
Total assets		60 205	59 664
Equity and liabilities			
Equity attributable to equity holders of The Foschini Group Limited		24 907	25 609
Liabilities			
Non-current liabilities			
Interest-bearing debt		7 605	7 662
Other payables		198	–
Lease liabilities		9 439	9 134
Deferred taxation liabilities		841	1 138
Post-retirement defined benefit plan		236	216
		18 319	18 150
Current liabilities			
Interest-bearing debt		3 474	2 372
Trade and other payables		8 495	8 718
Contract liabilities		399	382
Lease liabilities		4 561	4 229
Taxation payables		50	204
		16 979	15 905
Total liabilities		35 298	34 055
Total equity and liabilities		60 205	59 664

Condensed consolidated statement of comprehensive income

For the year ended 31 March

	Notes	2026 Reviewed Rm	2025 Audited Rm
Revenue	5	67 070	62 558
Retail turnover		62 423	58 271
Cost of turnover		(32 366)	(29 505)
Gross profit		30 057	28 766
Interest income	6	2 132	2 128
Insurance revenue		392	284
Other income	7	2 123	1 875
Net bad debt		(1 694)	(1 388)
Insurance service expense		(167)	(122)
Trading expenses	8	(27 908)	(25 209)
Operating profit before acquisition costs and impairment of brands		4 935	6 334
Acquisition costs		–	(63)
Impairment of brands	3	(1 019)	(63)
Operating profit before finance costs		3 916	6 208
Finance costs	9	(2 051)	(1 884)
Profit before tax		1 865	4 324
Income tax		(549)	(1 135)
Profit for the year		1 316	3 189
Items that will never be reclassified to profit or loss			
Actuarial loss on post-retirement defined benefit plan		(5)	–
Deferred taxation thereon		1	–
Items that are or may be reclassified to profit or loss			
Movement in effective portion of changes in fair value of cash flow hedges		(106)	53
Deferred taxation thereon		32	(15)
Foreign currency translation reserve movements		42	(401)
Other comprehensive loss for the year, net of tax		(36)	(363)
Total comprehensive income for the year		1 280	2 826
Profit attributable to:			
Equity holders of The Foschini Group Limited		1 316	3 189
Total comprehensive income attributable to:			
Equity holders of The Foschini Group Limited		1 280	2 826
	Notes	2026 Reviewed	2025 Audited
Earnings per ordinary share (cents)	11		
Basic		411.2	980.6
Diluted basic		408.6	972.4

Condensed consolidated statement of changes in equity

For the year ended 31 March

	Attributable to equity holders of The Foschini Group Limited Rm
Equity as at 1 April 2024 – Audited	24 141
Total comprehensive income for the year	2 826
Profit for the year	3 189
Other comprehensive loss	(363)
Contributions by and distributions to owners	(1 358)
Share-based payments reserve movements	150
Dividends paid	(1 183)
Delivery of shares by share incentive schemes	(325)
Equity as at 31 March 2025 – Audited	25 609
Total comprehensive income for the year	1 280
Profit for the year	1 316
Other comprehensive loss	(36)
Contributions by and distributions to owners	(1 982)
Share-based payments reserve movements	221
Dividends paid	(1 182)
Treasury shares purchased and delivery of shares by share incentive schemes	(1 021)
Equity as at 31 March 2026 – Reviewed	24 907

Condensed consolidated statement of cash flows

For the year ended 31 March

	Notes	2026 Reviewed Rm	2025 Audited Rm
Cash flows from operating activities			
Operating profit before working capital changes	10	11 561	12 405
Increase in working capital		(834)	(2 761)
Cash generated from operations			
		10 727	9 644
Interest income		123	146
Finance costs		(2 051)	(1 886)
Taxation paid		(1 034)	(1 022)
Dividends received		33	52
Dividends paid		(1 182)	(1 183)
Net cash inflows from operating activities			
		6 616	5 751
Cash flows from investing activities			
Purchase of property, plant and equipment and intangible assets		(1 997)	(1 803)
Proceeds from sale of property, plant and equipment and intangible assets		23	12
Business acquisitions during the year, net of cash acquired		–	(1 044)
Increase in insurance contracts and investments		(150)	(41)
Net cash outflows from investing activities			
		(2 124)	(2 876)
Cash flows from financing activities			
Treasury shares purchased and sold		(1 021)	(325)
Net increase in interest-bearing debt		1 116	1 341
Borrowings raised		9 212	1 394
Borrowings repaid		(8 096)	(53)
Lease liabilities capital payments		(4 704)	(4 414)
Net cash outflows from financing activities			
		(4 609)	(3 398)
Net decrease in cash and cash equivalents			
		(117)	(523)
Cash and cash equivalents at the beginning of the year		3 228	3 775
Effect of exchange rate fluctuations on cash held		6	(24)
Cash and cash equivalents at the end of the year			
		3 117	3 228

Condensed consolidated segmental analysis

For the year ended 31 March

2026 – Reviewed	Notes	TFG Africa Retail Rm	TFG Africa Credit Rm	TFG London Rm	TFG Australia Rm	Total Rm
External revenue		44 133	1 031	11 356	8 418	64 938
External interest income		109	2 009	–	14	2 132
Total revenue	5	44 242	3 040	11 356	8 432	67 070
Cost of turnover		(24 926)	–	(4 475)	(2 965)	(32 366)
Employee costs		(6 535)	(256)	(2 239)	(2 526)	(11 556)
Occupancy costs		(4 314)	(16)	(1 102)	(1 582)	(7 014)
Depreciation and amortisation		(1 060)	(12)	(248)	(159)	(1 479)
Depreciation of right-of-use assets		(3 095)	–	(578)	(1 196)	(4 869)
Impairment of property, plant and equipment and intangible assets		(16)	–	(690)	(344)	(1 050)
Impairment of right-of-use assets		(22)	–	(13)	(8)	(43)
External finance costs		(772)	–	(188)	(6)	(966)
External finance costs on lease liabilities		(830)	–	(106)	(149)	(1 085)
Segmental profit (loss) before tax		1 840	616	(775)	184	1 865

2025 – Audited	Notes	TFG Africa Retail Rm	TFG Africa Credit Rm	TFG London Rm	TFG Australia Rm	Total Rm
External revenue		41 901	877	8 786	8 866	60 430
External interest income		133	1 982	–	13	2 128
Total revenue	5	42 034	2 859	8 786	8 879	62 558
Cost of turnover		(23 313)	–	(3 035)	(3 157)	(29 505)
Employee costs		(6 122)	(241)	(1 704)	(2 524)	(10 591)
Occupancy costs		(4 046)	(17)	(865)	(1 523)	(6 451)
Depreciation and amortisation		(930)	(14)	(158)	(168)	(1 270)
Depreciation of right-of-use assets		(3 067)	–	(408)	(1 187)	(4 662)
(Impairment) reversal of impairment of property, plant and equipment and intangible assets		(15)	–	20	(61)	(56)
Impairment of right-of-use assets		(23)	–	(29)	–	(52)
External finance costs		(758)	–	(131)	(8)	(897)
External finance costs on lease liabilities		(792)	–	(71)	(124)	(987)
Segmental profit before tax		2 421	788	336	779	4 324

Condensed consolidated segmental analysis for the year ended 31 March

The merchandise category information per segment is presented in the table below:

2026 – Reviewed	TFG Africa	TFG London	TFG Australia	Total
	Rm	Rm	Rm	Rm
Clothing	30 421	11 344	8 418	50 183
Homeware and furniture	6 261	12	–	6 273
Beauty	1 461	–	–	1 461
Jewellery	1 593	–	–	1 593
Cellular	2 913	–	–	2 913
Total retail turnover	42 649	11 356	8 418	62 423

2025 – Audited	TFG Africa	TFG London	TFG Australia	Total
	Rm	Rm	Rm	Rm
Clothing	29 267	8 786	8 866	46 919
Homeware and furniture	5 762	–	–	5 762
Beauty	1 202	–	–	1 202
Jewellery	1 533	–	–	1 533
Cellular	2 855	–	–	2 855
Total retail turnover	40 619	8 786	8 866	58 271

The Group has identified that the Chief Executive Officer (CEO) in conjunction with the Group Executives fulfils the role of the Chief Operating Decision-Maker (CODM). The Group Executives are distinct from the Group's Board and consists only of executive directors.

All operating segments' results are reviewed regularly by the CODM to assess performance and make decisions about allocation of resources to the segments.

Performance is measured based on segmental profit before tax, as included in the monthly management report reviewed by the CODM.

Condensed consolidated segmental analysis for the year ended 31 March

In presenting information on the basis of geographical segments, segment revenue is based on the location of the customers, while segment assets are based on the location of the asset.

The geographical information is presented in the table below:

2026 – Reviewed	Notes	TFG Africa Retail Rm	TFG Africa Credit Rm	TFG London Rm	TFG Australia Rm	Total Rm
Segment revenue						
South Africa		38 617	2 993	–	–	41 610
Rest of Africa		2 112	47	–	–	2 159
United Kingdom and Ireland		–	–	5 323	–	5 323
Australia		–	–	4	7 277	7 281
Rest of the world		–	–	950	519	1 469
E-commerce ¹		3 513	–	5 079	636	9 228
Total segment revenue	5	44 242	3 040	11 356	8 432	67 070
Segment non-current assets						
South Africa		17 237	–	–	–	17 237
Rest of Africa		478	–	–	–	478
United Kingdom and Ireland		–	–	4 629	–	4 629
Australia		–	–	–	6 016	6 016
Rest of the World		–	–	271	224	495
Total segment non-current assets ²		17 715	–	4 900	6 240	28 855

2025 – Audited	Notes	TFG Africa Retail Rm	TFG Africa Credit Rm	TFG London Rm	TFG Australia Rm	Total Rm
Segment revenue						
South Africa		37 591	2 807	–	–	40 398
Rest of Africa		2 088	52	–	–	2 140
United Kingdom and Ireland		–	–	3 742	–	3 742
Australia		–	–	–	7 638	7 638
Rest of the World		–	–	1 101	530	1 631
E-commerce ¹		2 355	–	3 943	711	7 009
Total segment revenue	5	42 034	2 859	8 786	8 879	62 558
Segment non-current assets						
South Africa		16 509	–	–	–	16 509
Rest of Africa		456	–	–	–	456
United Kingdom and Ireland		–	–	5 335	–	5 335
Australia		–	–	–	6 307	6 307
Rest of the World		–	–	400	204	604
Total segment non-current assets ²		16 965	–	5 735	6 511	29 211

1. E-commerce revenue is sales earned throughout the world in which the segments operate.

2. Non-current assets consist of property, plant and equipment, right-of-use assets, goodwill and intangible assets.

Notes to the condensed consolidated financial statements

For the year ended 31 March 2026

1. Basis of preparation

The reviewed condensed consolidated financial statements for the year ended 31 March 2026 are prepared in accordance with the JSE Limited Listings Requirements for condensed financial statements and the provisions of the South African Companies Act No. 71 of 2008. The JSE Limited Listings Requirements require condensed reports to be prepared in accordance with the framework concepts and the measurement and recognition requirements of IFRS® Accounting Standards as issued by the International Accounting Standards Board and Financial Pronouncements as issued by the Financial Reporting Standards Council and to also as a minimum, contain the information required by IAS 34 – Interim Financial Reporting.

The accounting policies and methods of computation applied in the preparation of these reviewed condensed consolidated financial statements are prepared in terms of International Financial Reporting Standards and are consistent with those applied in the preparation of the Group Annual Financial Statements for the year ended 31 March 2025, except for the changes in accounting policies adopted, as detailed in note 2. The reviewed condensed consolidated results have been prepared on the going concern and historical cost bases, except where otherwise indicated. The presentation currency is the South African Rand, rounded to the nearest million, except where otherwise indicated.

These reviewed condensed consolidated financial statements incorporate the financial statements of the company, all its subsidiaries and all entities over which it has operational and financial control. These results were prepared by the TFG Finance department under the supervision of Ralph Buddle CA(SA), Chief Financial Officer (CFO) of The Foschini Group Limited.

2. Amendments to accounting standards adopted

The Group has adopted the below amendments to accounting standards that are effective in the current year:

- Amendments to IAS 1: Non-current Liabilities with Covenants
- Amendment to IFRS 16: Lease liability in a Sale and Leaseback

These standards had no material impact when adopted by the Group during the current year.

3. Property, plant and equipment and intangible assets

The Group acquired property, plant and equipment at a cost of R1 839 million (2025: R1 650 million). Additions to intangible assets totalled R158 million (2025: R153 million). There were no significant disposals in the current period.

Trading conditions in London and Australia have proven to be more challenging than expected with macroeconomic conditions showing little improvement.

Within the UK portfolio, Phase Eight's performance has been heavily impacted over several years by the decline in department stores, which accounted for 70% of sales when acquired in 2014. The brand continues to focus on growing both its own and selected third party sales channels, while expanding its customer base.

However, the repositioning will impact profitability in the medium term and required a non-cash impairment of the Phase Eight brand's carrying value in the current year.

In TFG Australia, the Tarocash and yd. brands remain profitable, but current weak trading conditions as well as the transfer of Tarocash's traditional "big and tall" business to the Group's Johnny Bigg brand, has resulted in a non-cash impairment of both the Tarocash and yd. brands' carrying values.

The Group assessed the recoverable amount of its Tarocash and yd. brand in TFG Australia and the Phase Eight brand in TFG London to be impaired. The recoverable amounts of all other goodwill and brands exceeded their carrying values.

	2026 Reviewed Rm	2025 Audited Rm
Brand impairments		
TFG Africa		
Instinct	–	2
TFG Australia		
Tarocash	176	61
yd.	156	–
TFG London		
Phase Eight	687	–
	1 019	63

4. Inventory

	2026 Reviewed Rm	2025 Audited Rm
Inventory at year end	14 529	14 293
Inventory provision as a % of gross inventory	8,5%	8,6%
Inventory losses	486	467
Inventory losses as a % of gross inventory	3,1%	3,0%

Notes to the condensed consolidated financial statements
for the year ended 31 March 2026

5. Revenue

	2026 Reviewed Rm	2025 Audited Rm
Retail turnover	62 423	58 271
Interest income (note 6)	2 132	2 128
Insurance revenue	392	284
Other income (note 7)	2 123	1 875
	67 070	62 558
Retail turnover consists of:		
Cash sales	51 417	47 745
Credit sales	11 006	10 526
	62 423	58 271

All credit sales relate to the TFG Africa segment.

6. Interest income

	2026 Reviewed Rm	2025 Audited Rm
Trade receivables – retail	2 009	1 982
Sundry	123	146
	2 132	2 128

Sundry primarily relates to bank interest income earned.

7. Other income

	2026 Reviewed Rm	2025 Audited Rm
Value-added services	1 061	949
Collection cost recovery and service fees	976	877
Sundry income	86	49
	2 123	1 875

Sundry income relates to income received not directly associated with the Group's core retail activities.

8. Trading expenses

	2026 Reviewed Rm	2025 Audited Rm
Net occupancy costs	(1 225)	(1 050)
Occupancy costs ¹	(7 014)	(6 451)
Occupancy costs lease reversal ²	5 789	5 401
Depreciation on right-of-use assets	(4 869)	(4 662)
Depreciation and amortisation ³	(1 479)	(1 270)
Employee costs	(11 556)	(10 591)
Other operating costs	(8 779)	(7 636)
	(27 908)	(25 209)

¹ Occupancy costs refers to the total costs associated with the rental of the property.

² Occupancy costs lease reversal refers to the rental costs associated with property leases that are accounted for under IFRS 16.

³ Depreciation and amortisation excludes the portion of the expense allocated to cost of sales of R60 million (2025: R58 million).

9. Finance costs

	2026 Reviewed Rm	2025 Audited Rm
Finance costs on interest-bearing debt	(966)	(897)
Finance costs on lease liabilities	(1 085)	(987)
	(2 051)	(1 884)

10. Operating profit before working capital changes

	2026 Reviewed Rm	2025 Audited Rm
Operating profit before finance costs	3 916	6 208
Adjustments for:		
Interest income – sundry	(123)	(146)
Dividends received	(33)	(52)
Non-cash items	7 801	6 395
Depreciation and amortisation ¹	1 539	1 328
Depreciation on right-of-use assets	4 869	4 662
Share-based payments	221	150
Post-retirement defined benefit medical aid movement	15	14
Employee-related accruals	(28)	72
Foreign currency losses	63	35
Fair value adjustment of investments	(22)	(13)
Net loss on disposal of property, plant and equipment and intangible assets	60	49
Impairment (reversal of impairment) of property, plant and equipment and intangible assets	31	(7)
Impairment of right-of-use assets	43	52
Impairment of brands	1 019	63
Profit on termination of leases	(9)	(10)
	11 561	12 405

¹ Depreciation and amortisation includes the portion of the expense allocated to cost of sales of R60 million (2025: R58 million)

11. Reconciliation of profit for the year to headline earnings

	2026 Reviewed Rm	2025 Audited Rm
Profit for the year attributable to equity holders of The Foschini Group Limited	1 316	3 189
Adjusted for:		
Net loss on disposal of property, plant and equipment and intangible assets	60	49
Impairment (reversal of impairment) of property, plant and equipment and intangible assets	31	(7)
Impairment of right-of-use assets	43	52
Impairment of brands	1 019	63
Tax on headline earnings adjustments	(307)	(43)
Headline earnings	2 162	3 303

	2026 Reviewed	2025 Audited
Earnings per ordinary share (cents)		
Basic	411.2	980.6
Headline	675.4	1 015.6
Diluted basic	408.6	972.4
Diluted headline	671.2	1 007.1

12. Treasury shares

	Number of shares	
	2026 Reviewed	2025 Audited
Balance at the beginning of the year	7 207 678	6 099 870
Shares purchased during the year	9 675 591	2 400 000
Shares delivered during the year	(1 155 039)	(1 292 192)
Balance at the end of the year	15 728 230	7 207 678

Share buyback

During the year, a subsidiary company of the Group bought back a total of 10 million shares at a weighted average share price per share of R105,89 for a gross consideration of R1 025 million.

13. Related parties

During the year, the Group entered into related party transactions in the ordinary course of business, the substance of which are similar to those disclosed in the Group's annual financial statements for the year ended 31 March 2025.

14. Changes to directors

On 12 June 2025, the Board announced the following:

- Appointments of Mr G Zondi and Ms B Backman as independent non-executive directors of the Company with effect from 12 June 2025 and 1 September 2025, respectively.
- Retirement of Mr D Murray with effect from 4 September 2025.
- Changes in the classification of Mr M Lewis, Mr R Stein and Mr E Oblowitz from independent non-executive directors to non-executive directors with effect from 12 June 2025.
- Mr J Potgieter has been appointed as the Chairperson of the Audit Committee, replacing Mr E Oblowitz who has stepped down as Chairperson and Member of the Committee with effect from 12 June 2025.
- For further changes to the composition of the Risk Committee, Social and Ethics Committee, Remuneration Committee and Nomination Committee, refer to the SENS announcement dated 12 June 2025.

15. Judgements and estimates

The preparation of these reviewed condensed financial statements for the Group requires management to make estimates that affect the amounts reported in these financial results and accompanying notes. Management applies their judgement based on historical evidence, current events, and actions that may be undertaken in future. Actual results may ultimately differ from estimates.

Goodwill and intangibles

Indefinite life intangible assets and goodwill are tested at each reporting year for impairment. Prior to the testing of the relevant cash generating units (CGU's) for impairment, the indefinite life brands are individually assessed for impairment. The Group is required to assess the recoverable amount in accordance with IAS 36 Impairment of assets. The key assumptions used by management in setting the financial budgets for the initial five-year period include forecasted sales growth rates, expected changes to gross margin and EBITDA margins. The key assumptions included in the impairment assessments are derived from the weighted average cost of capital (WACC) and applicable royalty rate.

16. Going concern and covenants

Going concern

The going concern assumption is evaluated based on information available up to the date on which the results are approved for issuance by the Board. The going concern assumption was considered to be appropriate for the preparation of the Group's results for the year ended 31 March 2026 and management is not aware of material uncertainties related to events or circumstances that may cast significant doubt upon the Group's ability to do so. The Group continues to adapt the business as effectively as possible to deal with the dynamic environment within which we operate in managing its cash resources through various working capital initiatives and also continues to prioritise cost savings initiatives across all operations.

Management is confident that there is adequate short-term available funding to meet working capital requirements in the normal course of its operations. The Board has assessed the solvency and liquidity of the Group and is satisfied with the Group's ability to continue as a going concern for the foreseeable future.

Debt service and covenant requirements

The Group has adequate external borrowing facilities in each of its three segments. The borrowing facilities attract different covenant requirements which are calculated on a pre-IFRS 16 basis. There is active management of cash flows and covenant compliance is measured on a regular basis. As at 31 March 2026, all covenant ratios were complied with.

17. Fair value hierarchy of financial assets and liabilities

The table below is an analysis of financial instruments carried at fair value by the valuation method. The different levels have been defined as follows:

Level 1 – Quoted prices (unadjusted) in an active market for identical assets or liabilities.

Level 2 – Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 – Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2026 Reviewed Rm	2025 Audited Rm
Level 1		
Listed investments	249	223
Level 2		
Forward exchange contracts – asset	16	61
Forward exchange contracts – liability	(70)	(8)
Level 3		
Investments	152	145

Measurement of fair values:

The following valuation techniques were used for measuring level 1, 2 and level 3 fair values:

Listed Investments

The fair value is based on the market value of publicly traded shares within an active market.

Forward exchange contracts

The fair values are based on authorised financial institution quotes. Similar contracts are traded in an active market and the quotes reflect the actual transactions in similar instruments.

Investments

The investment in the insurance arrangement has been valued at its net asset value at the reporting date and approximates fair value.

18. Subsequent events

Dividend declaration

The directors have declared a final gross cash dividend of 140,0 cents (112,0 cents net of dividend withholding tax) per ordinary share for the year ended 31 March 2026, payable on 20 July 2026.

No significant events took place between the year ended 31 March 2026 and date of issue of this report.

19. Commitments and contingent liabilities

	2026 Reviewed Rm	2025 Audited Rm
Capital commitments	213	386

Capital commitments are for purchases of property, plant and equipment.

There are no contingent liabilities.

20. Non-IFRS performance measures

Non-IFRS performance measures are measures that:

- (i) are not defined by IFRS;
- (ii) are not uniformly defined or used by all entities; and
- (iii) may not be comparable with similar labelled measures and disclosures provided by other entities.

The directors are responsible for compiling the non-IFRS performance measures. The accounting policies applied in the preparation of the pro forma financial information are consistent with those applied in the preparation of the reviewed condensed consolidated results for the year ended 31 March 2026.

Impact of White Stuff acquisition

Pro forma unaudited management account information for White Stuff was used in this announcement for illustrative purposes only to provide an indicative sales growth excluding the acquired White Stuff business.

White Stuff sales for the period since acquisition on 25 October 2024 was removed as if the acquisition did not occur.

This financial information, because of its nature, may not be a fair reflection of the Group's results of operations, financial position, changes in equity or cash flows.

The pro forma management account retail turnover figures used were:

	2026 Rm	2025 Rm	Growth %
Group retail turnover	62 423	58 271	7.1
Less: White Stuff retail turnover#	(4 469)	(1 887)	136.8
Group retail turnover excluding White Stuff	57 954	56 384	2.8

	2026 GBPm	2025 GBPm	Growth %
TFG London retail turnover	488	377	29.4
Less: White Stuff retail turnover#	(192)	(81)	137.0
TFG London retail turnover excluding White Stuff	296	296	–

	2026 GBPm	2025 GBPm	Growth %
White Stuff full year retail turnover#	192	184	4.3

The adjustment is sourced from unaudited management accounts. The Group is satisfied with the quality and completeness of these management accounts.

Impact of Tarocash and yd. brand impairment

The unaudited TFG Australia operating profit before finance costs (EBIT) excluding the Tarocash and yd. brand impairment is presented for illustrative purposes only and constitutes a non-IFRS measure. EBIT excluding once-off brand impairment is more reflective of the operating performance of TFG Australia.

	2026 AUDm	2025 AUDm	Growth %
TFG Australia EBIT	30	76	(60.5)
Add: impairment of brands	29	5	480.0
TFG Australia EBIT before impairment	59	81	(27.2)

20. Non-IFRS performance measures (continued)

Impact of Phase Eight brand impairment and acquisition costs

The unaudited TFG London operating profit before finance costs (EBIT) excluding the Phase Eight brand impairment and the White Stuff acquisition costs are presented for illustrative purposes only and constitutes a non-IFRS measure. EBIT excluding once-off brand impairment and acquisition costs are more reflective of the operating performance of TFG London.

	2026 GBPm	2025 GBPm	Growth %
TFG London EBIT	(21)	23	(191.3)
Add: impairment of brands	30	–	100.0
Add: acquisition costs	–	3	(100.0)
TFG London EBIT before impairment and acquisition costs	9	26	(65.4)

Independent auditor's report

For the year ended 31 March 2026

Deloitte.

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INDEPENDENT AUDITOR'S REVIEW REPORT ON CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

To the Shareholders of The Foschini Group Limited

We have reviewed the condensed consolidated financial statements of The Foschini Group Limited included on pages 4 to 19, which comprise the condensed consolidated statement of financial position as at 31 March 2026 and condensed consolidated statement of comprehensive income, changes in equity and cash flows for the year then ended, and selected explanatory notes.

Directors' Responsibility for the Condensed Consolidated Financial Statements

The directors are responsible for the preparation and presentation of these condensed consolidated financial statements in accordance with the requirements of the JSE Limited Listings Requirements for condensed financial statements, as set out in note 1 to the financial statements, and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The JSE Listings Requirements require condensed consolidated financial statements to be prepared in accordance with the framework concepts and the measurement and recognition requirements of IFRS Accounting Standards as issued by the International Accounting Standards Board, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by Financial Reporting Standards Council and to also contain the information required by International Accounting Standard (IAS) 34, *Interim Financial Reporting*.

Auditor's Responsibility

Our responsibility is to express a conclusion on these financial statements. We conducted our review in accordance with International Standard on Review Engagements (ISRE) 2410, which applies to a review of historical information performed by the independent auditor of the entity. ISRE 2410 requires us to conclude whether anything has come to our attention that causes us to believe that the financial statements are not prepared in all material respects in accordance with the applicable financial reporting framework. This standard also requires us to comply with relevant ethical requirements.

A review of financial statements in accordance with ISRE 2410 is a limited assurance engagement. We perform procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluate the evidence obtained.

The procedures performed in a review are substantially less than those performed in an audit conducted in accordance with International Standards on Auditing. Accordingly, we do not express an audit opinion on these financial statements.



Managing Partner: ML Tshabalala

A full list of partners and directors is available on request

B-BBEE rating: Level 1 contribution in terms of the DTI Generic Scorecard as per the amended Codes of Good Practice

Associate of Deloitte Africa, a Member of Deloitte Touche Tohmatsu Limited

Independent auditor's report for the year ended 31 March 2026

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the condensed consolidated financial statements of The Foschini Group Limited for the year ended 31 March 2026 are not prepared, in all material respects, in accordance with the requirements of the JSE Limited Listings Requirements for condensed financial statements, as set out in note 1 to the financial statements, and the requirements of the Companies Act of South Africa.

Deloitte & Touche

Registered Auditor

Per: JM Bierman

Partner

4 June 2026

Deloitte

5 Magwa Crescent

Waterfall City

Gauteng

2090

Corporate information

For the year ended 31 March 2026

Executive directors:	A E Thunström, R R Buddle
Non-executive directors:	M Lewis (Chairman), B S M Backman, C Coleman, G H Davin, D Friedland, B L M Makgabo-Fiskerstrand, E Oblowitz, J N Potgieter, N L Sowazi, R Stein, G C Zondi
Company Secretary:	D van Rooyen
Registered office:	Stanley Lewis Centre, 340 Voortrekker Road, Parow East, 7500, South Africa
Registration number:	1937/009504/06
LEI number:	3789PTO7LG718IG59F97
Tax reference number:	9925/133/71/3P
JSE / A2X share code:	TFG
Ordinary share code:	TFG
ISIN:	ZAE000148466
Preference share code:	TFGP
ISIN:	ZAE000148516
Transfer secretaries:	Computershare Investor Services Proprietary Limited Rosebank Towers, 15 Biermann Avenue, Rosebank, Johannesburg, 2196, South Africa
Sponsor:	RAND MERCHANT BANK (A division of First Rand Bank Limited)
Auditors:	Deloitte & Touche.
Website:	www.fglimited.co.za



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CORICRAFT

Dial-a-Bed.

18  96

EXACT

FABIANI

THE FIX

FOSCHINI

GALAXY*CO


GRANNY
GOOSE

G-STAR RAW

hi*

HOBBS
LONDON

Inside Story



Jet

Jet HOME



MARKHAM

mojobeds
good nite.

Phase Eight


RELAY
JEANS

RFO
REINFORCEMENT

 ROCKWEAR


SNEAKER
FACTORY

sportscene

STERNS
1974

TAROCASH

TOTALSPORTS

VOLPES
THE HOUSE OF DESIGN

WHISTLES

WHITE
STUFF

yd.